

WELSPUN ENTERPRISES LIMITED



BSE: 532553 | NSE: WELENT |ISIN: INE625G01013

Investor Presentation

May 2023

Safe Harbor

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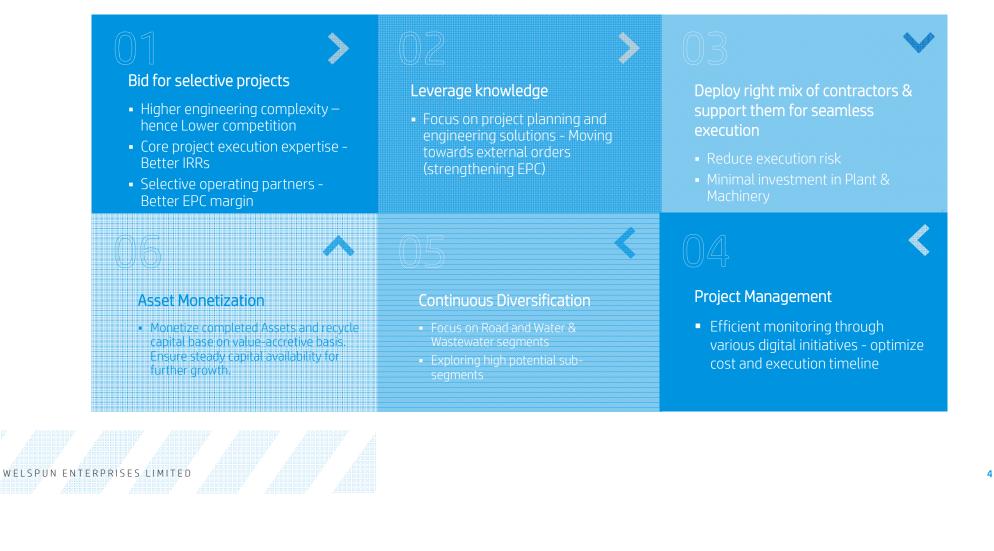
Welspun Enterprises At a glance

PAN INDIA PRESENCE Across UP, Bihar, Tamil Nadu, Haryana, Maharashtra and UttarakhandMore	DIVERSIFIED PORTFOLIO Across Road, Water and Wastewater Verticals	ASSET LIGHT MODEL Operational excellence through complex engineering solutions, core project management expertise and selective executing partners.	STRONG EXECUTION Demonstrated execution with Record completion time of 19 months (vs. 30 months) of Delhi – Meerut Expressway
LANDMARK/ ACCLAIMED PROJECTS Delhi-Meerut Expressway Chikhali – Tarsod	CURRENT PROJECT MIX # HAM - 2 EPC - 3 BOT - 1	~51 % Revenue CAGR <i>(FY2017-23)</i> Among India's fastest growing infrastructure development companies	₹ 101 Bn*Robust Order BookFocused on executionNew order flows to be consistent with premium returns expectations* As on March 31 st , 2023 and Including Rs 17,960 mn for 08M

WELSPUN ENTERPRISES LIMITED

& asset replacement in MCGM STP project.

Creating Value through a Clear Strategy





Proven track record

~570 km

₹41,330+ Mn ~70 km

Experience of operating ~570 km of Toll projects

Robust road portfolio

Capability to execute complex projects

WEL has demonstrated high level of operational excellence with the execution of several complex projects.

Key projects :

- Mukarba Chowk Panipat \geq
- Chikhali-Tarsod
- Gagalheri-Saharanpur-Yamunanagar \geq
- Chutmalpur-Ganeshpur & Roorkee-Chutmalpur-Gagalheri \geq
- Maharashtra Amravati Package no. AM 2 \geq



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Delhi Meerut Expressway

Welspun Enterprises' completed portfolio includes the Delhi–Meerut Expressway / National Expressway 3 which was featured as an Engineering Marvel of India

- India's FIRST 14-Lane Expressway \geq
- India's FIRST Green Expressway \geq
- Received the "Gold Award" in the \geq excellence in Project Management from MORTH
- India's FIRST HAM project to be \geq awarded AAA (SO) credit rating
- India's FIRST HAM project to receive \geq annuity
- India's FIRST HAM project to be re- \geq financed post completion
- India's FIRST Completed HAM project (332 Days ahead of schedule)



₹ 271 Mn

Early completion

bonus from NHAI

India

Channel

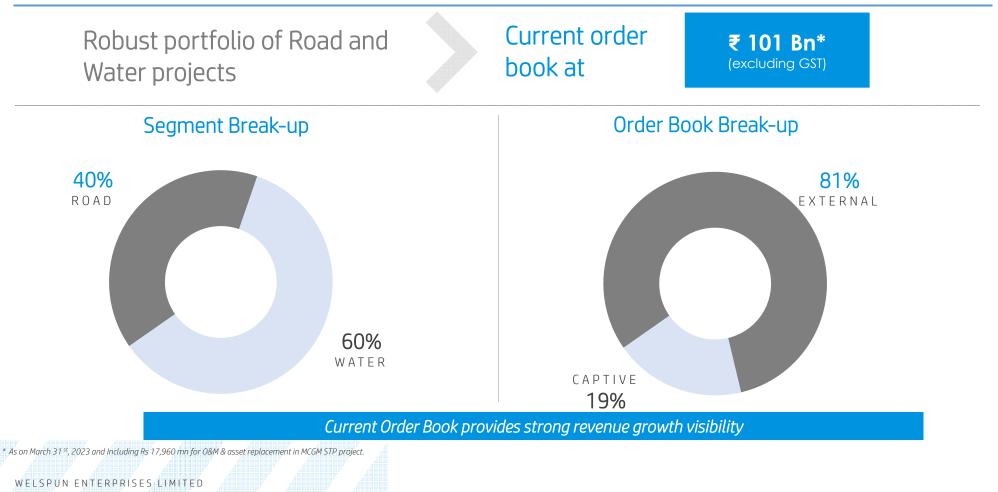
19 Months

Record completion time

Engineering **ENGINEERING MARVELS** Marvel of EXTREME CONNECTS Engineering Marvels: Featured on History

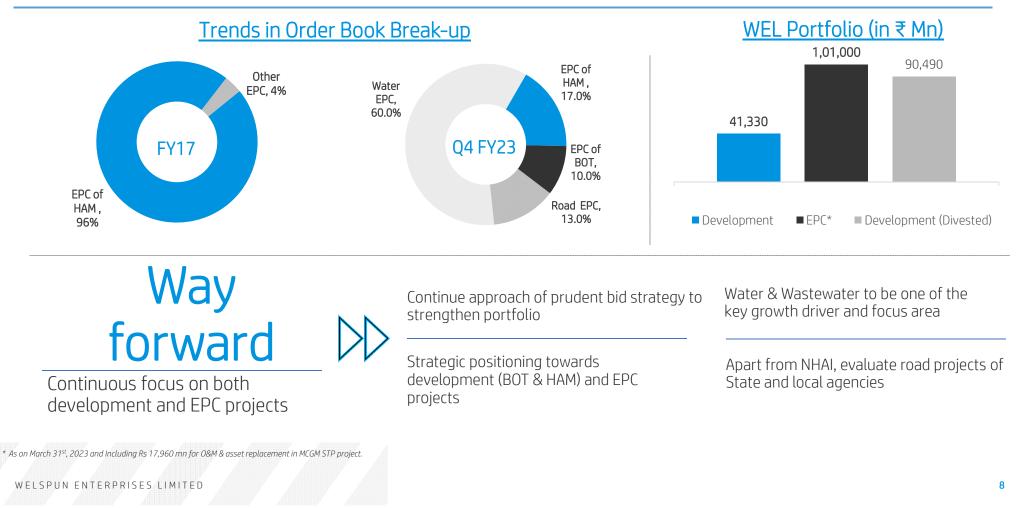
Extreme Connects Watch Video

Strong platform set for future growth



7

Trends towards **Diversification**



Continuous Focus on Value Creation

WELSPUN ENTERPRISES LIMITED

Focused on Execution excellence with Low Leverage	 Strong presence across segments: Development (HAM & BOT) and EPC Diversified roads & Water projects Leverage on Strong Parentage (Welspun Group) Focusing on Margin accretive projects 	De-risked execution modelBuilding High-Value High-Margin ProjectsProjectsupervision Project supervision by WELFlexibility across geographies and infra sub-sectorsMinimal Plant & Machinery; no investment blockageMinimal working capitalDesign capability & strengthening of supply chain management	 Value unlocking from assets Completed Projects – ready to monetize Recently monetized 6 completed road assets Value creation through churning of assets
	STRONG PARENTAGE	Asset Light Model	CASH RECYCLED

Through an experienced Management

Sandeep Garg	Lalit Jain	Neeraj Gupta	Yogen Lal	Rajesh Jain
Managing Director	Chief Financial Officer	Vertical Head (ROADS)	Vertical Head (Water)	Chief Human Resource Officer
 Harvard graduate with ~40 years of experience in diverse roles in infrastructure and oil & gas sectors Member of the Board 	Accounting & ICAI: Accounting & Finance	 24 years of experience in Infrastructure operations including National Highways (in OSE), Township Projects Has completed more than Rs. 200 bn worth of projects 	 Civil engineer with 33+ years experience in infrastructure Extensive experience across various verticals in the field of infrastructure such as buildings, irrigation, underground metros and water 	 MBA (HR) and B.E. (Electronics) 30+ years of diverse experience across sectors such as Infrastructure, Office, Automation, Electrical Service & manufacturing, Renewable Energy, and Financial Services

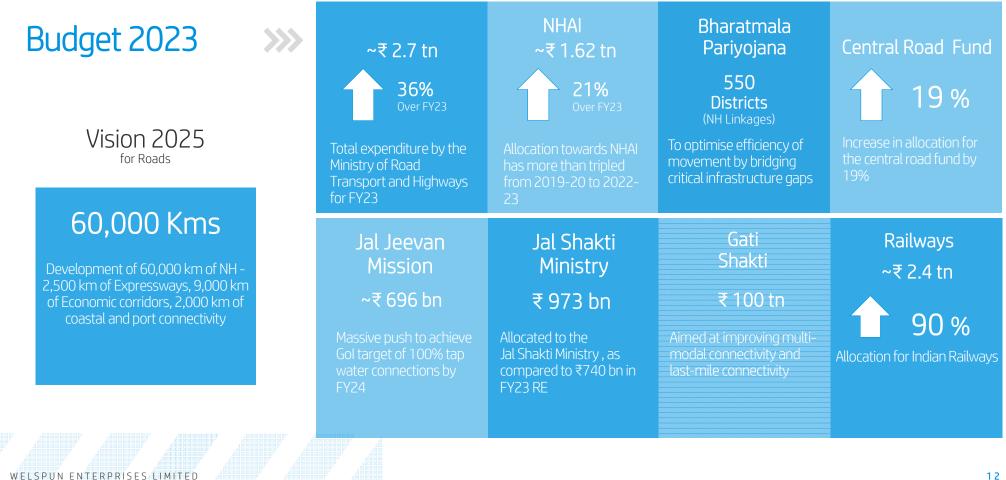


Robust Financial Metrics



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Favorable Industry Dynamics



Industry dynamics - Roads Sector



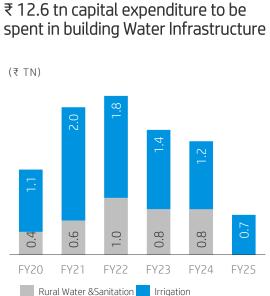


Industry dynamics - Water & Wastewater Sector

₹600 bn

Allocated for piped water mission to extend tapped water coverage to 38 million households in 2022-23

Wastewater treatment



Government's Mission: 'Har Ghar Nal Se Jal'

Households with piped-water supply Additional in rural areas (IN %) 100% 18% 17% 6% 149 FY15 FY16 FY17 FY18 FY19 FY25E

With India's water crisis nearing a tipping point, the government announced the Jal Jeevan Mission to provide potable water to every rural household by 2024.

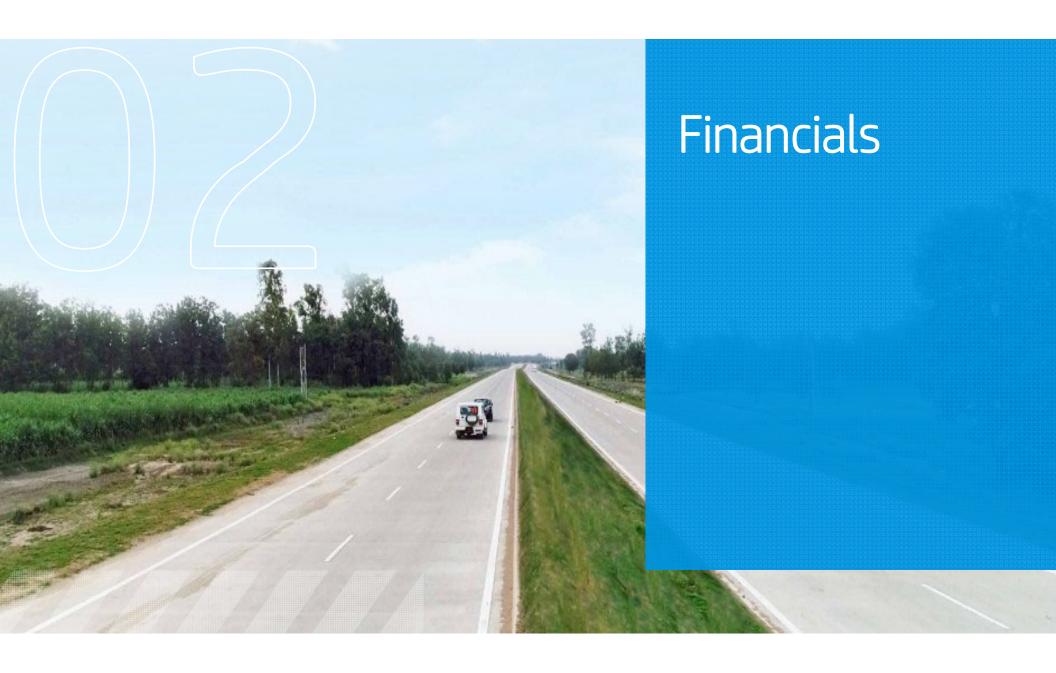
Urban Water & Sanitation -



~100% connected to piped-water

Interlinking





Highway Portfolio Monetization - Actis Deal

Project Name	Contract Type	Authority /Client	Status	In ₹ mn 17,150	23,090
Delhi-Meerut Expressway (Pkg 1)	HAM	NHAI	COD achieved	17,150	1.5x
Chutmalpur-Ganeshpur	HAM	NHAI	COD achieved		
Gagalheri-Saharanpur-Yamunanagar	HAM	NHAI	COD achieved		
Chikhali-Tarsod	HAM	NHAI	COD achieved		
Maharashtra Amravati (Pkg AM 2)	HAM	MH PWD	COD achieved		
Mukarba Chowk – Panipat	BOT (Toll)	NHAI	PCOD achieved	Equity Invested (Book Value) Proceeds from Divestme	
Obtained all necessary regulatory and statutory approvals for First Closing and divestment of 100% stake in HAM assets and 49% stake in BOT toll	consi ₹ 2,690	deration expect Mn to be disbu	nn against total ed of ₹ 2,595 mn rsed after achieving	En # Construction linked milestone	60,000 Mn terprise Value Excl. ~₹ 30,000 Mn / grant payments received/receivable from NHAI Government of Maharashtra
assets from NHAI, PWD and lenders.				35,440 Mn Debt* In the date of First Closing	

*includes the undisbursed portion of ₹ 590 mn

WELSPUN ENTERPRISES LIMITED

Income Statement Snapshot – Standalone

Particulars (₹ Mn)	Q4 FY23	Q4 FY22	YoY %	FY23	FY22	YoY %
Revenue from Operations	8,240	4,672	76%	26,764	13,069	105%
Other Income	597	104	473%	986	378	161%
Total Income	8,836	4,776	85%	27,750	13,447	106%
EBITDA	1,509	845	79%	3,353	1819	84%
EBITDA margin	17.1%	17.7%	-61 bps	12.1%	13.5%	-144 bps
PBT Before Exceptional Item	1,257	675	86%	2,502	1,160	116%
Exceptional Item	368	-	-	5,099	-	-
PBT	1,625	675	141%	7,601	1160	555%
PAT	1,376	529	160%	7,131	934	663%
PAT margin	15.6%	11.1%	450 bps	25.7%	6.9%	1875 bps
Cash PAT	1,019	553	84%	2,082	1,071	94%

Note: Cash PAT = PBDT (before exceptional) – Current tax + Non-cash ESOP expenses | Prior figures have been restated wherever necessary



Income Statement Snapshot – Consolidated

Particulars (₹ Mn)	Q4 FY23	Q4 FY22	YoY %	FY23	FY22	YoY %
Total Income	9,165	4,941	85%	29,016	13,993	107%
EBITDA	1,662	934	78%	3,911	2071	89%
EBITDA margin	18.1%	18.9%	-77 bps	13.5%	14.8%	-132 bps
PBT Before Exceptional Item	1,263	655	93%	2,584	1,054	145%
Exceptional Item	594	0		4,830	0	
PBT	1,857	655	184%	7,414	1054	603%
Profit from discontinuing operations*	-141	148	-195%	416	463	-10%
PAT	1,424	650	119%	7,260	1,261	476%
Cash PAT	898	691	30%	3,230	1,463	121%

Note: Cash PAT = PBDT (before exceptional) – Current tax + Non-cash ESOP expenses | Prior figures have been restated wherever necessary * - Refers to projects which are being monetized



Balance Sheet Snapshot – Standalone

Balance Sheet Snapshot (₹ Mn)	31 st March 23	31 st Mar 2022
Net worth	24,652	18,942
Gross Debt	2,917	5,018
- Long Term Debt	0	5,018
- Short Term Debt (Working Capital Loan)	181	0
Cash & Cash Equivalents#	18395	1,883
Net Debt / (Cash)	-15,478	3,135
Other Long-Term Liabilities	135	351
Mobilisation advance payable	4957	3,946
Total Net Fixed Assets (incl. CWIP)	1,360	571
Net Current Assets (Excl. Cash & Cash Equivalents) (adj.)	6227	4,565
Other Long-Term Investments and assets (adj.)	8493	21,238

Includes Fixed Deposits kept with banks





Welspun Group overview



CSR initiatives

Our social mission is enshrined within the 3Es i.e. Education, Empowerment and Environment & Health

EDUCATION



Project Gyankunj

CURRENT REACH

To enhance the teaching & learning process for teachers & students with the use of technology

116

ENVIRONMENT



Project Model Village

To create a sustainable rural community that generates and maintains the resources to improve its level of wellbeing and happiness without depleting economic, social and environmental values.

CURRENT REACH

05

Villages

19,600 People

EMPOWERMENT



Welspun Super Sports Women

To identify and support female athletes in achieving their sporting endeavors through scholarships

CURRENT REACH

14 Sports Women



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Awards, Accreditation & Accolades

Letter of appreciation by Prime Minister of India Shri Narendra Modi

New Delhi 23 May, 2018

I am delighted to know of your valuable contribution to the completion of Package I of Delhi-Meerut Expressway, which as you know got completed much before the target date.

Shri B. K. Goenka Ji.

We, as a nation, are standing at the cusp of a wave of development that is driven by a young nation with great aspirations. The infrastructure we are building will create new pathways for India's all-inclusive development and open new vistas of opportunity for our people.

It was our former Prime Minister Shri Atal Bihari Vajpayee's vision to connect each and every village and city with all-weather roads. He envisioned India's future built on a firm foundation of enhanced connectivity for people and businesses.

Today, from highways to I-ways, we are ensuring that our nation is ahead of the curve in infrastructural development.

The Delhi-Meerut expressway has showcased India's engineering capabilities that are well integrated with our goal of sustainable development. Also appreciable is the way in which the expressway has been converted into a green belt with initiatives such as drip water irrigation, solar plant and landscape development.

It is a matter of immense joy to see pride in people's eyes when they experience seamless commute through these modern day marvels. The new expressway is one such marvel that will ease the lives of citizens by saving them time and money as well as ensuring that local economy flourishes.

It is my firm belief that the highways built today will become runways for dreams of tomorrow to take flight. I, once again, congratulate everyone associated with this project for achieving a remarkable feat and delivering not just an expressway, but a roadway to progress and prosperity.

I wish you success in all your future endeavours.

Yours Sincerely, N-

(Narendra Modi)

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ASSOCHAM Unique Project of the Year Award presented by Shri Nitin Gadkari



"Gold award" in Excellence in Project Management under PPP mode from MoRTH

Tier .

National Highways cellence Awards, 2021



Appreciation by Shri Nitin Gadkari, Union Minister



Letter of appreciation by Honorable Parliamentarian





APPENDIX

Infrastructure Portfolio

Existing Projects

- HAM: Aunta Simaria (Ganga Bridge with Approach Roads)
- 2 HAM: Sattanathapuram Nagapattinam
- EPC: Varanasi Aurangabad NH2 Project
- EPC: UP State Water and Sanitation Mission
- EPC: Dharavi Wastewater Treatment Facility (Mumbai)
- BOT: Dewas Water
- Investment in oil & gas blocks: potential value accretion

Diversified Infrastructure Portfolio

			Project Names	Contract Type	Authority / Client	Status
			Aunta-Simaria	HAM	NHAI	Under Execution
		Road Assets	> Sattanathapuram-Nagapattinam (SNRP)	НАМ	NHAI	Under Execution
			Varanasi Aurangabad NH2 Project (VARP)	EPC	SIVAPTL	Under Execution
		Water/Wastewater	> Dewas Water	BOT	MPSIDC	Operational
		Treatment	UP State Water and Sanitation Mission	EPC	SWSM	Under Execution
Welspun Enterprises			 Dharavi Wastewater Treatment Facility (Mumbai) 	EPC	BMC	Under Execution
Litterphises		Oil & Gas	> 3 Oil & Gas Blocks	-	-	Revenue from first block expected in FY25-26
			Delhi-Meerut Expressway (Pkg 1)	НАМ	NHAI	COD achieved
		-	Chutmalpur-Ganeshpur & Roorkee- Chutmalpur-Gagalheri (CGRG)	HAM	NHAI	COD achieved
		Road Assets	> Gagalheri-Saharanpur-Yamunanagar (GSY)	HAM	NHAI	COD achieved
		Monetized	> Chikhali-Tarsod (CT)	НАМ	NHAI	COD achieved
			Maharashtra Amravati (Pkg AM 2)	НАМ	MH PWD	COD achieved
WELSPUN ENTERPRISES	LIMITED	F A UF A UF	Mukarba Chowk – Panipat (MCP)	BOT (Toll)	NHAL	PCOD achieved 2 5

HAM Aunta-Simaria (Ganga Bridge with Approach Roads)

SCOPE

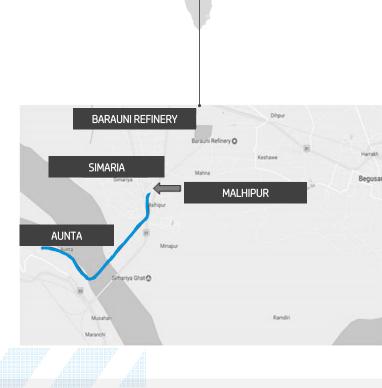
Six- Laning from Aunta-Simaria (Ganga Bridge with Approach Roads) Section from km 197.9 to km 206.1 of NH-31 in Bihar. Includes widest extradosed bridge on Ganga river

STATUS

NHAI declared the Appointed Date as 30th August 2018

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The project is under execution



Project details

Project Length (Kms)	08.15 Km
Acquisition Date	Aug 2018
Financial Closure	Achieved
Appointed Date	30 th Aug 2018
Scheduled Construction Period	42 Months^
Concession Period after COD	15 Years

^ EOT up to 29th October 2024 approved by NHAI

Project cost & financing * (₹ Mn)

15,740
6,296
6,480
1,530
99

* Forecasted figures

HAM Sattanathapuram-Nagapattinam (SNRP)

SCOPE

4 laning of Sattanathapuram to Nagapattinam (Design Ch Km 123.8 to Km 179.6) section of NH-45A (New NH -332) in Tamil Nadu

STATUS

Received Appointed Date on 5th October 2020 with 4 lane road & 4 lane structures as against 4 lane road & 6 lane structures specified in the Concession Agreement

The project is under execution.



NAGAPATTINAM

Project details

Project Length (Kms)	55.755 Km
Award Date	July 2018
Financial Closure	Achieved
Appointed Date	5 th Oct 2020
Scheduled Construction Period	24 months^
Concession Period after COD	15 Years

^ EOT up to September 2024 is under finalisation

8 =

Project cost & financing * (₹ Mn)

Bid Project Cost (with forecasted escalation)	25,220
Means of Finance	
NHAI	10,009
Debt	10,004
Sponsor's Commitment	3,000

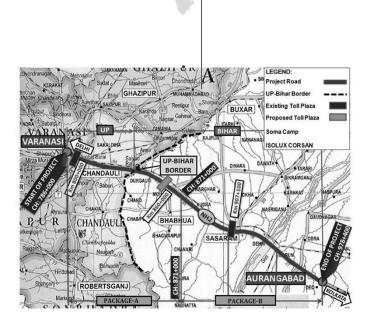
0&M Payment (First Year)	50	
* Forecasted figures		

EPC Varanasi Aurangabad NH2 Project (VARP)

SCOPE

Six laning of Varanasi – Aurangabad section of NH-2 from km 786.00 to km 978.00 (length 192.400 km) in the state of Uttar Pradesh & Bihar

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Project details

Project Length (Kms)	roject Length (Kms) 192.4		
Original Contract			
Commencement Date	30th Sep 2021		
Construction Period	24 Months		
Additional Contract			
Construction Start Date	May 2022		
Construction End Date	Nov 2023		

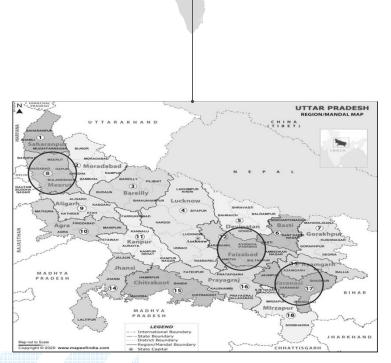
Status

• Total contract value of ~Rs 35,977Mn comprising original scope and order for additional scope

EPC UP State Water and Sanitation Mission

SCOPE

Rural Water Supply project under Jal Jeevan Mission by State Water Sanitation Mission UP, scope includes Survey, Design, Preparation of DPR, Construction, Commissioning and O&M for 10 years of various Rural Water Supply Projects in the State of Uttar Pradesh



Project details

Project Scope	Water Supply to Villages
Est aggregate contract value (excluding O&M value and GST)	₹ 29,000 Mn

S No.	Revenue Division	District	No of Villages
1	Varanasi	Jaunpur	747
2	Varanasi	Sant Ravidas Nagar	877
3	Ayodhya	Ambedkar Nagar	241
4	Ayodhya	Amethi	240
5	Meerut	Bulandshahr	439
Total N	lo of Villages		2,544

₹29,000 Mn worth order under execution in EPC water segment



Lead Partner in Joint Venture with Kaveri Infraprojects Limited, Hyderabad 70 : 30 Empanelled by the UP-State Water and Sanitation Mission, Namami Gange and Rural Water Supply Department (SWSM) Execution of EPC Projects of 2,544 villages for the Project of Survey, Design, Preparation of DPR, Construction, Commissioning and Operation and Maintenance for 10 years of Rural Water Supply

Estimated aggregate contract value: ₹29,000 Mn. The final value will be determined on completion of preparation of Detailed Project Report (DPR) by the JV and its approval by the SWSM Preparation of DPR and Construction of the Project is to be progressively completed in 21 months (after signing cover agreement) and thereafter Operated and Maintained for a period of 10 years

Execution of EPC Projects across Jaunpur and Sant Ravidas Nagar in Varanasi division, Ambedkar Nagar and Amethi in Ayodhya division & Bulandshahr in Meerut division

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EPC Wastewater Treatment Facility - Mumbai Sewage Disposal Project

SCOPE

Design, Build, Operation and Maintenance of 418 MLD Dharavi Wastewater Treatment Facility including 209 MLD Tertiary treatment facility under Mumbai Sewage Disposal Project, Stage II (Priority Works)

Haravasi Via Parte East Aliport Senservice S

Project details

Contract period	60 Months for Design Build, 15 years of operation and maintenance
Welspun Enterprises share in JV	80%

Status

LOA received on May 27, 2022

Project Commencement date – July 4, 2022

Total consideration of ~₹ 46,360 Mn (inclusive of GST)

Initial mobilisation of civil contractors has commenced. The Company is in final stages of obtaining preconstruction approvals

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Sector	Project Name	Location	COD	Concession End
Water Supply	Dewas Water*	MP	Apr-20	Jun-37

*Dewas Water – Modified Project

- Modified project involves the supply of treated water of up to 23 MLD to industrial customers in Dewas
- FY23 revenue stands at ₹124.9 mn with EBITDA of ₹66.7 mn



Investment in Oil & Gas blocks: Potential value accretion

Adani Welspun Exploration Ltd (AWEL), a 65:35 JV between Adani Group & WEL, is the key investment vehicle

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Block Name	Location	AWEL Stake	WEL Effective Stake	Status
MB-OSN-2005/2	Mumbai Offshore	100.0%	35.0%	AWEL drilled a well and had made a hydrocarbon discovery wherein three layers have proven to be gas bearing, two layers have flown good amount of gas to surface. A discovery has been declared and plans are on for early monetization though development. The field development plan is currently being finalized. Estimated resources and reserves are under finalization.
GK-OSN-2009/1	Kutch Offshore	25.0%	8.75%	FDP (Field Development Program) is under revision and finalization by the Operator ONGC based on which the commercial viability will be decided.
B9 Cluster (DSF)	Mumbai Offshore	100.0%	35.0%	A well has been drilled and data evaluation studies are in progress following which, resource and reserve/ reserve estimation has been taken up and further Field Development studies are being carried- out.





Thank You For further details please contact

CORPORATE OFFICE

WELSPUN ENTERPRISES LIMITED

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